OVERVIEW SCRUTINY RECOMMENDATION TRACKER						
	Recommendation	**Action Taken**	**Time scale**	**Officer Responsibility**	**AD & Directorate**	**Portfolio Holder**
To explore the issues surrounding caravan licensing and enforcement						
1	1 - To recognise the need to make Caravan Enforcement a priority for the new Council, with the first priorities dealing with the issue of unauthorised occupancy and to review and strengthen licence conditions;	JUNE 2023 INITIAL UPDATE: Need to now draft EB report in consultation with Housing/Wellbeing and other relevant parties. Reviewing Licence Conditions. This piece of work needs to be completed once the EB report has gone to full council. NOVEMBER 2023 UPDATE: EB report to be drafted by mid Feb. The unauthorised running of businesses at caravan sites to be prioritised when reviewing licensing conditions. MARCH 2024 UPDATE: Report being drafted during February going to Executive Briefing and then Board for consideration and approval so the work can commence. UPDATE JUNE 2024: The report to Executive Board has been deferred to later in the year at the request of the new AD Planning to allow for the service review to take place and financial information to be obtained. UPDATE OCTOBER 2024: A full update will be provided on all actions at the October Overview Committee meeting. UPDATE NOVEMBER 2024: A briefing note and EB report is in the process of being drafted to address this. UDPATE MARCH 2025: Briefing note/EB report is now due to EB in April. UPDATE MAY 2025: Now the recommendations in the report to Executive have been approved relating to this piece of work, staff are being recruited to deliver this piece of work. The team will attend Overview in 12 months to provide a full update on the work done. UPDATE OCTOBER 2025: There have been some challenges in the service since April which did delay additional recruitment but this is now resolved. A verbal update on caravans / enforcement is being provided at the October meeting.	Apr-26	Jo Parker, Enforcement Service Manager	Growth Directorate - Phil Norman	PORTFOLIO - PLANNING Councillor Tom Ashton

2	2 - The Caravan Enforcement Team was only created on October 3, 2022, and given it has inherited a huge backlog, which will take at least two years of concentrated work to clear, this council must recognise, as a priority, the need to staff this team adequately as well as employing an apprentice;	JUNE 2023 INITIAL UPDATE: Request for more staff resource will be included in the EB report. The apprentice already has approval, recruitment in process. NOVEMBER 2023 UPDATE: Recruitment for apprenticeship was completed without success had to go back out to advert again. MARCH 2024 UPDATE: An apprentice has been successfully recruited. Remaining capacity will be addressed by the report being drafted during February with view to going to Executive. UPDATE JUNE 2024: Report to Executive has been deferred to later in the year at the request of the new AD Planning to allow for the service review to take place. UPDATE OCTOBER 2024: A full update will be provided on all actions at the October Overview. UDPATE MARCH 2025: Briefing note/EB report is now due to EB in April. UPDATE MAY 2025: Now the recommendations in the report to Executive have been approved relating to this piece of work, staff are being recruited to deliver this piece of work. The team will attend Overview in 12 months to provide a full update on the work done. UPDATE OCTOBER 2025: There have been some challenges in the service since April which did delay additional recruitment but this is now resolved. A verbal update on caravans / enforcement is being provided at the October meeting.	Apr-26	Jo Parker, Enforcement Service Manager	Growth Directorate - Phil Norman	PORTFOLIO - PLANNING Councillor Tom Ashton

3	3 - To receive the 7-year Caravan Park Development Plan drawn up by the Planning Enforcement Service Manager and set a timeline to bring it to fruition;	JUNE 2023 INITIAL UPDATE: This will be included in the EB report. NOVEMBER 2023 UPDATE: EB report to be drafted by mid February with view to going to EBB thereafter. MARCH 2024 UPDATE: Report being drafted during February with view to going to Executive Briefing and then Board for consideration and approval so the work can commence. UPDATE JUNE 2024: The report to Executive Board has been deferred to later in the year at the request of the new Assistant Director Planning. This is to allow for the service review to take place and financial information to be obtained. UPDATE OCTOBER 2024: A full update will be provided on all actions at the October Overview Committee meeting. UPDATE NOVEMBER 2024: A full update was provided at the October Overview Committee meeting and a briefing note and EB report is in the process of being drafted which will include this information. UDPATE MARCH 2025: Briefing note/EB report is now due to EB in April. This is being delivered by Director for Economic Growth UPDATE MAY 2025: Now the recommendations in the report to Executive have been approved relating to this piece of work. The team will attend Overview in 12 months to provide a full update on the work done. UPDATE OCTOBER 2025: There have been some challenges in the service since April which did delay additional recruitment but this is now resolved. A verbal update on caravans / enforcement is being provided at the October meeting.	Apr-26	Jo Parker, Enforcement Service Manager	Growth Directorate - Phil Norman	PORTFOLIO - PLANNING Councillor Tom Ashton

9	9 - Obtain specialist legal opinions on how a charging regime could be introduced for holiday sites, and a further opinion on strengthening licensing conditions, including the internal quality of the accommodation;	JUNE 2023 INITIAL UPDATE: In progress to look at ideas of what we think we might be able to charge for in line with legislation that we currently don't and to obtain legal advice following this. Also fees and charges currently set within the existing legislation is part of the lobbying MPs and Ministers to amend legislation. Legal opinion about the licence conditions being strengthened will form part of the work for 1b of the tracker. NOVEMBER 2023 UPDATE: Legal opinion has been requested on fees and awaiting response. UPDATE JANUARY 2024: Fees have been reviewed and increased where we legally are able. Still exploring options with legal services for areas that we do not charge for currently but might be able to. UPDATE JULY 2024 awaiting clarification SEPTEMBER 2024 Ongoing. exploring options and still. UPDATE JANUARY 2025: Conversations with legal still ongoing. UPDATE MAY 2025: Still awaiting information on this before it can be progressed. UPDATE OCTOBER 2025: Still ongoing and awaiting information and changes in legal service provider.	Mar-26	Jo Parker, Enforcement Service Manager	Growth Directorate - Phil Norman	PORTFOLIO - PLANNING Councillor Tom Ashton

11	11 - Investigate creating a star rating for all sites to consolidate standards of compliance as part of the longer-term plans for the caravan licensing team;	JUNE 2023 INITIAL UPDATE: This piece of work can only be delivered if more staff resources is approved. This recommendation is to be included in the EB report for members to consider. NOVEMBER 2023 UPDATE: EB report to be drafted by mid February with view to going to EBB thereafter. MARCH 2024 UPDATE: Report being drafted during February with view to going to Executive Briefing and then Board for consideration and approval so the work can commence. UPDATE JUNE 2024: The report to Executive Board has been deferred to later in the year at the request of the new Assistant Director Planning. This is to allow for the service review to take place and financial information to be obtained. UPDATE OCTOBER 2024: A full update will be provided on all actions at the October Overview Committee meeting. UPDATE NOVEMBER 2024: An update was provided are the October Overview Committee meeting. This will be part of the EB report which is ongoing. UDPATE MARCH 2025: Briefing note/EB report is now due to EB in April. This is being delivered by Director for Economic Growth UPDATE MAY 2025: Now the recommendations in the report to Executive have been approved relating to this piece of work, staff are being recruited to deliver this piece of work. UPDATE OCTOBER 2025: There have been some challenges in the service since April which did delay additional recruitment but this is now resolved. A verbal update on caravans / enforcement is being provided at the October meeting.	Apr-26	Jo Parker, Enforcement Service Manager	Growth Directorate - Phil Norman	PORTFOLIO - PLANNING Councillor Tom Ashton
13	13 - As the council dealing with the largest concentration of caravans in Western Europe, use this experience to consider offering training for other councils on best practice in the caravan industry. This could potentially provide an additional income stream for the Council;	JUNE 2023 INITIAL UPDATE: This piece of work can only be delivered if more staff resources is approved. This recommendation is to be included in the EB report for members to consider. If approved this piece of work can start to be delivered once all other pieces of work in this tracker has been completed. This is a long term aim 7+ years minimum.	2029-2030	Jo Parker, Enforcement Service Manager	Growth Directorate - Phil Norman	PORTFOLIO - PLANNING Councillor Tom Ashton

18	18 - Seek to work in partnership with Lincolnshire Trading Standards to investigate 'rogue' operators.	JUNE 2023 INITIAL UPDATE: This will feed into the EB report and dependant on whether the Council want enforcement action to be taken for unauthorised occupancy on site operated by 'rogue' and non-compliant operators. MARCH 2024 UPDATE: Report being drafted during February with view to going to Executive Briefing and then Board for consideration and approval so the work can commence. UPDATE JUNE 2024: The report to Executive Board has been deferred to later in the year at the request of the new Assistant Director Planning. This is to allow for the service review to take place and financial information to be obtained. UPDATE OCTOBER 2024: A full update will be provided on all actions at the October Overview Committee meeting UPDATE NOVEMBER 2024: A full update was provided at the October Overview committee meeting and if the EB report is approved the rogue operators will be investigated and partnership working with Trading Standards will be part of that work - is ongoing. UDPATE MARCH 2025: Briefing note/EB report is now due to EB in April. This is being delivered by Director for Economic Growth UPDATE MAY 2025: Now the recommendations in the report to Executive have been approved relating to this piece of work, staff are being recruited to deliver this piece of work. UPDATE OCTOBER 2025: There have been some challenges in the service since April which did delay additional recruitment but this is now resolved. A verbal update on caravans / enforcement is being provided at the October meeting.	Apr-26	Jo Parker, Enforcement Service Manager	Growth Directorate - Phil Norman	PORTFOLIO - PLANNING Councillor Tom Ashton
To monitor the implementation of Magna Vitae's 5-year plan, including Key Performance Indicators (part 2)						

4	To ensure MV have a continued focus on being commercial, thus reducing reliance on the council as and when the economy grows and costs reduce in future years, ELDC and MV to put in place an annual plan that works towards the Gain Share detailed within the Funding Management Agreement, above the agreed threshold of £50,000 (excluding accrual of grants, donations and external funding related to ongoing projects);	INITIAL RESPONSE JUNE 2024: MV should be encouraged at every opportunity to seek new funding opportunities and contracts. UPDATE JULY 2024:The Council has traditionally sought a return on the Funding & Management Agreement (FMA) through a number of mechanisms. To date, the focus was on the reduction in service fee and MV investment in facilities. In 2022 MV covered the Council's cost to refurbish the Meridian Gym facilities, and the council is currently seeking energy efficiency savings through the Swimming Pool Support Fund initiative to reduce the carbon footprint of the Meridian LC. Following impacts of the Pandemic and cost of living crisis receding, the Council will now work with MV to enact the gain share option within the FMA. Future gain share arrangements are also being determined within contractual arrangements post 2026/27. UPDATE MAY 2025: Awaiting MV's year end accounting information to see if ELDC are due any gain share on 24/25. Early indication is that there will not be any gain share. Future contractual arrangements are still TBD and will be decided later in 2025. UPDATE SEPT 2025 - ELDC have received MV's end of years accounts and although there was no gain share to be received by MV, they have made a small surplus in the financial Year 24/25. Future remains as the previous update and will be decided later in 2025. UPDATE DECEMBER 2025 -ELDC continues to work closely with Magna Vitae to support and monitor their commercial development. Monthly working group meetings remain in place, providing a forum to review usage levels and assess financial performance. While MV did not meet the Gain Share threshold for 2024/25, their small surplus indicates positive movement. The Council remains committed to encouraging MV’s commercial growth and is actively involved in shaping future contractual arrangements, which are expected to be agreed later in 2025.	Mar-26	Scott Higgins - Leisure Services Officer	Communities Directorate - Phil Perry	PORTFOLIO - COMMUNITY SAFETY, LEISURE & CULTURE, AND CARBON REDUCTION Councillor Graham Marsh

8	Any future provider of culture and leisure services must be set appropriately high performance indicators in order to safeguard the health and wellbeing of residents.	INITIAL RESPONSE JUNE 2024: I would support this recommendation. This would go without saying and would form part of the Service Level Agreement. Cllr G Marsh UPDATE JULY 2024: provisions for Health & Wellbeing KPI's are to be incorporated into the FMA and all future contractual arrangements. UPDATE MAY 2025: Tenders have been received and being evaluated by officers - officers are ensuring that the future contractual arrangements include appropriate KPI's for all leisure sites including appropriate social value KPI's. UPDATE DECEMBER 2025: The tender evaluation process has concluded, and officers are now progressing through the appropriate governance channels to present the outcome and preferred bidder to councillors. As part of the evaluation, all bidders submitted comprehensive proposals detailing the performance indicators and social value commitments they would deliver. These KPIs are aligned with the Council's strategic priorities for health and wellbeing and will be embedded into the final contractual arrangements to ensure accountability and high-quality service delivery.	Mar-26	Scott Higgins - Leisure Services Officer	Communities Directorate - Phil Perry	PORTFOLIO - COMMUNITY SAFETY, LEISURE & CULTURE, AND CARBON REDUCTION Councillor Graham Marsh
Public Convenience Provision in East Lindsey						

1	The panel recommend that Parish and Town Councils should be offered the existing free to use public conveniences in their area via an asset transfer. As part of the discussions with these councils, we recommend 2 options be offered (**see below for details of options).	INITIAL RESPONSE JULY 2024 Recommendation supported, officers progressing recommendations. UPDATE OCT 2024: Officers have met with the PC's contractor, and options available for each location have been discussed. These options and actions are now being taken forward in discussions with the pfh, and will be costed. UPDATE JAN 2025: Officers have had informal catch ups with Clerks. Once costings available, options will be developed. UPDATE MAY 2025: meetings with clerks have been held; outcome and options discussed with pfh. Awaiting detailed refurb costs for remaining facilities. UPDATE SEPT 2025: Refurb cost + cost to provide alternate full replacement of old toilet facilities with new modular toilet facilities have been received. Report to be drafted to recommend future options for the remaining facilities. Issue of LGR will be considered at approval. UPDATE NOV 2025: Programme of refurb works agreed by council for remaining ELDC facilities. **UPDATE JANUARY 2025: All ELDC facilities have been refurbished using £1.8 million from ELIF funding. 1 facility will be demolished and replaced with a modular facility, as the building is at end of life and the modular option is more cost effective than fully refurbishing the existing building.**	Mar-26	Danny Wilson - Neighbourhood Services Manager	Communities Directorate - Victoria Burgess	PORTFOLIO - OPERATIONAL SERVICES Councillor Martin Foster

2	In a case where the Town or Parish Council choose not to accept either Option 1 or 2, the panel recommend ELDC consider refurbishment, closing down, and/or repurposing the conveniences using the suggestions in the results / findings section of the report.	INITIAL RESPONSE JULY 2024 Recommendation supported. Officers progressing recommendations. UPDATE OCT 2024: Officers have met with PC's contractor, options available for each location have been discussed, including extent of refurbishments. Options and resulting actions are now being taken forward and will be costed with support from Technical Services. UPDATE JAN 2025: Officers had informal catch ups with Clerks. Once costings are available, options will be developed to take forward for each facility. UPDATE MAY 2025: meetings with clerks have been held; outcome and options discussed with portfolio holder. Awaiting detailed refurbishment costings for remaining facilities. UPDATE SEPT 2025: Refurb cost and cost to provide alternate full replacement of old toilet facilities with new modular toilet facilities have been received. Report to be drafted to recommend future options for the remaining facilities. The wider issue of LGR will be considered at approval stage. UPDATE DECEMBER 2025: Programme of refurbishment works agreed by council for remaining ELDC facilities. Works to be completed by easter 2026. **UPDATE JANUARY 2025: See update above for recommendation 1.**	Mar-26	Danny Wilson - Neighbourhood Services Manager	Communities Directorate - Victoria Burgess	PORTFOLIO - OPERATIONAL SERVICES Councillor Martin Foster

3	Before the next review/renewal of contracts for facilities that remain under ELDC control, the panel recommend that the Council should undertake a piece of work to consider the future of toilet provision across the district as a whole, whether via a scrutiny panel, officer options analysis, external consultant, or a combination of these.	INITIAL RESPONSE JULY 2024 External facility contract length is (4+4+4) up to a total of 12 years. Therefore, earliest possible review date: 2028.	Dec-27	Danny Wilson - Neighbourhood Services Manager	Communities Directorate - Victoria Burgess	PORTFOLIO - OPERATIONAL SERVICES Councillor Martin Foster
** OPTION 1 - That the existing free to use conveniences be offered to the Town/Parish Council as an asset transfer following a programme of ELDC funded refurbishment, considering site-specific optimisations made after consultation with the receiving Council. Should option 1 be chosen, the panel recommend: a) a 3-year tapered grant be made available to the Town/Parish Council based on the last full year's running cost, pro rata taking into account optimisations or b) the need to agree to a minimum 10 year commitment to keep the conveniences in operation.						
** OPTION 2 - That in the case of a Town/Parish Council who wish to undertake their own programme of refurbishment of existing free to use conveniences that ELDC offer a SPON's pay out based on the site-specific optimisations alongside the asset transfer. If option 2 is accepted, the panel recommend: a) that the SPON's^ pay-out is a full and final offer of financial support. B) the need to agree to a minimum 10-year commitment to offering conveniences, following their refurbishment. C) a timescale be agreed with the Town/Parish Council for their refurbishment to be carried out.						
PARTNERSHIP TASK GROUP - Public Transport in the S&ELCP area						

11	To support with delivery of the above, to consider opportunities for how SELCPs UKSPF (alongside other external funding sources) might be used to support with aspects of delivery of rural transportation and mobility, including but not limited to; Building capacity within the community to deliver locally led transport initiatives, as per the approach adopted in East Riding; E-Bike uptake and infrastructure planning; Strategic planning in respect of a potential Greenways initiative; Business engagement and collaboration around transport solutions	UPDATE SEPTEMBER 2024: in progress, update at October meeting UPDATE OCTOBER 2024:UKSPF has been utilised extensively to support activity relating to mobility and transportation. This includes... 1) funding for a dedicated full time community transport officer within LCVS, with a remit to support existing schemes and develop new ones. Funding for this post is in place until March 2025, with the extension of the post dependent upon the future direction of travel in respect of UKSPF, 2) funding for community transport schemes across the SELCP area, including the Wolds Community Bus Service (for a new community vehicle) and the Boston Community Transport scheme. UPDATE MAY 2025: An extra year of funding (to March 2026) was granted for the community transport officer post and work continues in this area. UPDATE SEPTEMBER 2025: This work is ongoing until at least March 2026 at which time funding will be reviewed.	Mar-26	Matthew Hogan, Assistant Director, Strategic Growth & Development	Communities Directorate - Matthew Hogan	PORTFOLIO - COMMUNITY SAFETY, LEISURE & CULTURE, AND CARBON REDUCTION Councillor Graham Marsh
To review the running of Invest East Lindsey Limited, with a particular focus on Kingfisher Caravan Park.						

1	ELDC should carry out well evidenced option appraisals to include known consequences and unintended consequences on Options 1 to 4 and 5 Exit Plan Options. **Option 1 -** Valuation of the Kingfisher Park for sale on the open market. **Option 2 -** Long term lease to a third party. This is the current preferred preference of the scrutiny panel. **Option 3 -** Third Party management agreement with an Industry recognised leisure trade company. **Option 4 -** Maintain the current position with the following caveats:	INITIAL UPDATE - SUPPORTED. An options appraisal will be presented to a future Executive Board meeting. UPDATE MARCH 2025: This will be taken to Executive Board as part of a report going in April 2025. UPDATE MAY 2025: At their recent meeting, Executive Members decided not to progress further appraisal of Kingfisher until the Court case concludes in November 2025. UPDATE DECEMBER 2025 - no further action to be considered until the full conclusion of the case. Regarding Option 4 - Invest East Lindsey Limited cannot establish Kingfisher as a separate entity; that is a matter for ELDC as the Shareholder; however, the Company's approach to management accounting does separate Kingfisher trading activities from other Company activity. **UPDATE JANUARY 2026: no further action to be considered until the full conclusion of the case.**	Mar-26	Andy Fisher - Deputy Chief Executive, Programme Delivery & Assistant Director, General Fund Assets	Programme Delivery Directorate - Adrian Sibley	PORTFOLIO - FINANCE Councillor Tom Kemp

1	1. Invest East Lindsey to establish Kingfisher as a separate commercial entity within its portfolio of activities. 2. IEL to evidence and maintain accounting procedures that clearly separate Kingfisher activities from other commercial activities in their portfolio of activities. 3. A reduced Kingfisher site footprint to enable a cost-effective income generating expansion of the adjacent current car parking offer. This income coming directly to Council and possibly for the short period ring fenced to help cover costs associated with Kingfisher and car park development.	see above	Mar-26	Andy Fisher - Deputy Chief Executive, Programme Delivery & Assistant Director, General Fund Assets	Programme Delivery Directorate - Adrian Sibley	PORTFOLIO - FINANCE Councillor Tom Kemp

1	A business case as to how much of the site footprint would be required to generate a cost-effective income stream would inform this option. 4. Take steps to move to a position where Invest East Lindsey staff are employed directly by IEL, and recharges are non-existent or at best minimal. 5. A % of the pitch fees and any income returned to ELDC are ring fenced to re-invest in Kingfisher asset.	see above	Mar-26	Andy Fisher - Deputy Chief Executive, Programme Delivery & Assistant Director, General Fund Assets	Programme Delivery Directorate - Adrian Sibley	PORTFOLIO - FINANCE Councillor Tom Kemp

2	Creation of exit plan options and the trigger points to implement them. 1/ EXIT PLAN A - Clear procedure including the decision-making process for removing Kingfisher Caravan Park and associated activities from the portfolio of Invest East Lindsey. This plan should set out what triggers the Exit Plan, how outstanding borrowings are to be dealt with, what are the liabilities and how are they to be dealt with etc. 2/ EXIT PLAN B- As above but from the point of view that Invest East Lindsey ceases to operate.	INITIAL UPDATE - SUPPORTED WITH CONDITIONS. If this is the preferred option, then an exit plan will be developed. UPDATE MAY 2025: At their recent meeting, Executive Members decided not to progress further appraisal of Kingfisher until the Court case concludes in November 2025. UPDATE DECEMBER 2025 - no further action to be considered until the full conclusion of the case. **UPDATE JANUARY 2026: no further action to be considered until the full conclusion of the case.**	March 2026 if applicable	Andy Fisher - Deputy Chief Executive, Programme Delivery & Assistant Director, General Fund Assets	Programme Delivery Directorate - Adrian Sibley	PORTFOLIO - FINANCE Councillor Tom Kemp

4	ELDC to work with the Invest East Lindsey Board of Directors to develop exit plan options for Invest East Lindsey operations and the trigger points to implement them, including trigger points to put Invest East Lindsey into dormancy until better trading conditions and opportunities prevail	INITIAL UPDATE - SUPPORTED WITH CONDITIONS. If this is the preferred option, then this will be implemented as part of recommendation 2. UPDATE MAY 2025: At their recent meeting, Executive Members decided not to progress further appraisal of Kingfisher until the Court case concludes in November 2025. UPDATE DECEMBER 2025 - no further action to be considered until the full conclusion of the case. **UPDATE JANUARY 2026: no further action to be considered until the full conclusion of the case.**	March 2026 if applicable	Andy Fisher - Deputy Chief Executive, Programme Delivery & Assistant Director, General Fund Assets	Programme Delivery Directorate - Adrian Sibley	PORTFOLIO - FINANCE Councillor Tom Kemp
7	ELDC to carry out a review of the company model and move to Invest East Lindsey being an umbrella parent company in which can sit any number of stand-alone operations each with their own accounts and trading records, inventory of assets, borrowings/debt, exit plans with trigger points.	INITIAL UPDATE - SUPPORTED. To be undertaken following the outcome of the options appraisal at recommendation 1. UPDATE MAY 2025: Delayed until the outcome of recommendation 1. UPDATE DECEMBER 2025 - no further action to be considered until the full conclusion of the case. **UPDATE JANUARY 2026: no further action to be considered until the full conclusion of the case.**	Mar-26	Andy Fisher - Deputy Chief Executive, Programme Delivery & Assistant Director, General Fund Assets	Programme Delivery Directorate - Adrian Sibley	PORTFOLIO - FINANCE Councillor Tom Kemp

8	ELDC to carry out an appraisal of the Breckland Bridge model of delivery for housing and commercial opportunities with a view to it being a way forward for Invest East Lindsey.	INITIAL UPDATE - SUPPORTED. To be undertaken following the outcome of the options appraisal at recommendation 1. UPDATE MAY 2025: Delayed until the outcome of recommendation 1. UPDATE DECEMBER 2025 - no further action to be considered until the full conclusion of the case. **UPDATE JANUARY 2026 - there are no current plans for further housing developments, but Company Directors are open and receptive to supporting the Shareholder with any housing scheme that it may wish to fully grant fund. Proposal to close the recommendation.**	Dec-25	Andy Fisher - Deputy Chief Executive, Programme Delivery & Assistant Director, General Fund Assets	Programme Delivery Directorate - Adrian Sibley	PORTFOLIO - COMMUNITIES AND BETTER AGEING Councillor William Gray
9	ELDC to carry out an appraisal of the South Holland District Council Welland Homes business model as business option to pursue and widen the Invest East Lindsey portfolio to deliver housing.	INITIAL UPDATE - SUPPORTED. To be undertaken following the outcome of the options appraisal at recommendation 1. UPDATE MAY 2025: Delayed until the outcome of recommendation 1. UPDATE DECEMBER 2025 - no further action to be considered until the full conclusion of the case. **UPDATE JANUARY 2026 - there are no current plans for further housing developments, but Company Directors are open and receptive to supporting the Shareholder with any housing scheme that it may wish to fully grant fund. Proposal to close the recommendation.**	Dec-25	Andy Fisher - Deputy Chief Executive, Programme Delivery & Assistant Director, General Fund Assets	Programme Delivery Directorate - Adrian Sibley	PORTFOLIO - COMMUNITIES AND BETTER AGEING Councillor William Gray
Review of the Carbon Reduction Plan and associated carbon reduction activity at ELDC.						

1	For the Procurement Team to provide an annual update to Overview on Environmental, Social, and Governance (ESG) reporting, and after the first year an additional update on any data and performance monitoring that has been undertaken as part of the newly introduced procurement processes;	INITIAL UPDATE: Supported, a full update will be provided to a future meeting. UPDATE MARCH 2025: A full update on this is provided as an appendices to the tracker for the March 2025 meeting.	Mar-26	Martin Gibbs, Head of Procurement & Contracts, PSPS	James Gilbert, Assistant Director, Corporate	PORTFOLIO - COMMUNITY SAFETY, LEISURE & CULTURE, AND CARBON REDUCTION Councillor Graham Marsh
6	To create a 'Green Team' with representatives from different directorates in the Council that would meet at least quarterly to discuss ideas, innovations, and review progress;	INITIAL UPDATE: Supported, a full update will be provided to a future meeting. UPDATE DECEMBER 2025: In progress but format being reviewed as part of linked action relative to Sustainable Products Policy to develop a Sustainable Products Transition Group. Both actions need to result in one proactive officer group. May link with in-house development programmes such as Future Leaders/Early Careers. Anticipate delivery by March 2026.	Mar-26	Sarah Baker - Group Manager, Climate Change and Environment	Communities Directorate - Christian Allen	PORTFOLIO - COMMUNITY SAFETY, LEISURE & CULTURE, AND CARBON REDUCTION Councillor Graham Marsh

8	Extend the mandatory Carbon Literacy Training beyond the Corporate Management Team to the wider staff via an e-learning module.	INITIAL UPDATE: Currently being investigated as part of the annual training plan. UPDATE DECEMBER 2025: The initial proposal was considered as part of the annual training plan process but demand outstripped available budget in 25/26. The business case for an e-learning module rolled out to all staff is currently being revisited alongside gaining feedback from other local LAs that are now 12 months into using the e-learning module with a view to resubmission for the 26/27 corporate training programme.	Mar-26	Sarah Baker - Group Manager, Climate Change and Environment	Communities Directorate - Christian Allen	PORTFOLIO - COMMUNITY SAFETY, LEISURE & CULTURE, AND CARBON REDUCTION Councillor Graham Marsh